

2026

Physician Assistant (PA) Career Start Program Frequently Asked Questions (FAQs)

Application Process:

Stage 1: Application

- Employers submit their application.

Stage 2: Review

- Applications are screened and evaluated.

Stage 3: Application Results

- Employers notified by ministry if their application has been successful.

Stage 4: Job Ads Distribution

- Ministry shares job postings with the graduating cohort.

Stage 5: Recruitment Process

- Interviews, selection, and hiring decisions by employers occur.

Stage 6: CRF Form Submission

- Employer submits the Contact, Recruitment and Financial (CRF) form.

Stage 7: Development of Transfer Payment Agreement (TPA)

- Ministry drafts the TPA.

Stage 8: Employer Signs TPA

- Employer reviews, signs, and returns the agreement.

Stage 9: Ministry Signs TPA / Contract Fully Executed

- Final signatures complete the contract.

Stage 10: Payments Begin

- Funding/payments begin according to the agreement.

1. Why are supports offered to employers through the Physician Assistant (PA) Career Start Program?

The PA Career Start Program offers time-limited funding to facilitate the transition of Ontario PA graduates into the health care system to help address patient care needs. The program aims to encourage the sustainability of the PA profession by connecting new PA graduates with employers who are committed to the funding and longer-term sustainability of the PA role in their organization.

2. How much support may be provided?

The following time-limited funding may be provided for eligible employers who successfully recruit a 2026 Ontario PA graduate:

- One-year funding of up to \$46,000.
- Two-year funding of up to \$46,000 per year for PA positions that are in communities with a Rurality Index for Ontario (RIO) score of 40+, or a Northern Urban Referral Centre (NURC) (Timmins, North Bay, Sudbury, Thunder Bay and Sault Ste. Marie).
- Incentive of \$10,000 to a PA who is employed in a community with a RIO score of 40+, or a NURC, provided for PAs who complete one year of service with employers who qualify for two years of funding.

Employers are expected to match the funding provided to cover the costs of employing a full-time PA. The above funding structure is designed to encourage the employment of PA graduates in geographies that may experience greater recruitment and retention challenges.

3. How can employers use the available support?

Funding must be used to provide full-time employment to a 2026 Ontario PA graduate to provide direct patient care. Supports are to be used to help cover the costs associated with full-time employment, including salary and benefits. Employers may refer to Section 1.3 PA Role and Responsibilities in the 2026 PA Career Start Program Guidelines for more details on the PA position.

4. How do employers access this support?

Prospective PA employers must apply and be approved for support. Although any employer interested in adding a PA to their clinical team is encouraged to recruit and employ a PA, only employers who meet specific criteria may be approved to receive funding through this initiative. Applicants who are successful in recruiting a 2026 Ontario PA graduate will enter into a funding agreement with the ministry, and will receive the designated supports to help employ that PA.

5. How is compensation for the PAs determined?

The employer is responsible for determining appropriate compensation rates for new PA graduates. The ministry's program allows for reimbursement of up to \$46,000.

While the maximum amount of funding that employers can receive is \$46,000 for a 12-month period, employers are encouraged to match the funding to cover PA employment costs.

6. Will priority be given to particular types of employers?

Opportunities for 2026 Ontario PA graduates will be supported in priority settings, including Emergency Medicine, Primary Care, and General Internal Medicine. Consideration will also be given to employers in other clinical settings.

In all cases, support will be targeted to settings where most of the care provided is publicly funded and care is team based. Organizations that provide non- publicly funded services may not be approved.

All prospective employers must provide a plan for integrating the PA into the organization and demonstrate how they will sustain the PA position after PA Career Start funding ends. Organizations that have not demonstrated this commitment in the past may not be approved for funding.

Family Health Teams (FHTs), Community Health Centres (CHC), and Aboriginal Health Access Centres (AHAC) are **ineligible** to receive PA Career Start funding. FHTs interested in hiring a PA should go through their annual FHT budget submission and approval process as they do for other Interdisciplinary Health Providers.

7. What will be expected of PA employers?

It is expected that employers will commit to full-time employment for a newly graduated Ontario PA. Benefits should be in line with the organization's existing employment practices. Funding is to be used to help cover the costs associated with full-time employment of the PA for the duration of the contract. Employers are expected to exercise appropriate employment practices with the PA, as they would with any employee, in accordance with employment standards in Ontario.

Employers must commit to funding an additional six-week, full-time position for the PA if the PA is not bridged into full-time employment at the end of the funding period.

Employers must ensure that each PA always has adequate physician supervision. Supervision should comply with the expectations of the College of Physicians and Surgeons of Ontario: <https://www.cpso.on.ca/Physicians/Policies-Guidance/Policies/Delegation-of-Controlled-Acts>

As a condition of funding, PA employers will be required to enter into a transfer payment agreement (TPA). The TPA sets out the terms and conditions associated with funding and will include funding schedules and reporting requirements, including monthly confirmation of employment, progress on PA integration and role sustainability, and quarterly expenditures.

Details regarding reporting requirements will be specified in the TPA provided to each employer who successfully recruits a 2026 Ontario PA graduate. Funding will only begin to flow once the TPA is completed and signed before the end of the fiscal year, March 31, 2027.

8. What happens if a PA leaves or is terminated during the PA Career Start Program?

In some circumstances when the PA leaves before the contract end date, the employer may request the position be backfilled. The length of the backfill cannot exceed the balance remaining on the original contract and must be completed within the same period as the original contract. Backfills must come from the same graduating group as in the original contract.

9. What timelines should we be aware of?

August 14, 2026	Deadline for employers to submit applications
September 3, 2026	Ministry notifies employers of approval decision
September 9, 2026	PAs start to apply for posted positions
December 18, 2026	Deadline to submit Contact, Recruitment and Financial (CRF) forms
December 31, 2026	PA Graduates must begin work by this date

Please note that this is an anticipated timeline and is subject to change.

10. How do employers recruit a 2026 Ontario PA graduate?

The Ministry will oversee the application and recruitment process for this initiative, providing support to prospective PA employers. Employers looking to recruit a 2026 graduate from McMaster University or the Consortium of PA Education—the University of Toronto in collaboration with the Northern Ontario School of Medicine and the Michener Institute of Education at University Health Network—must ensure candidates meet eligibility requirements for certification through the Physician Assistant Certification Council of Canada.

Prospective employers selected for this initiative will be required to advertise for a 2026 Ontario PA graduate through the ministry. All approved PA jobs will be made available only to the 2026 Ontario PA graduates. It is essential that all recruitment contact information is included in the job posting so graduates can apply directly. If this information is missing at the time the posting is submitted, 2026 PA graduates may be unable to apply.

Once postings are approved, graduates will submit their resumes directly to employers. Employers are then responsible for coordinating the screening, interview, and job offer process.

11. How many new PA graduates will participate in the PA Career Start Program?

In 2026, up to 91 students are expected to graduate from Ontario's two PA Education Programs at McMaster University and the Consortium of PA Education. While many PA graduates choose to participate in the PA Career Start Program, positions and funding are not guaranteed.

12. Will employers be assigned a 2026 Ontario PA graduate?

No, approved employers are responsible for conducting a recruitment process that is open to all new Ontario PA graduates in that year. The PA Career Start Program is delivered on an annual cycle that supports employment opportunities for new PA graduates.

It is important to note that funding will only be available to approved employers who are successful in recruiting a 2026 Ontario PA graduate within the period of availability. For more information, please refer to Section 2.2 Period of Availability in the 2026 PA Career Start Program Guidelines.

13. Can employers receive funding for more than one 2026 Ontario PA graduate?

Employers may submit applications for more than one 2026 Ontario PA graduate only if they are able to make a compelling case for more than one position and are committed to sustaining and supporting all positions when PA Career Start funding ends.

Employers wishing to hire more than one Ontario PA graduate must submit separate applications for each position.

14. Can a PA accept more than one position at a time?

Employment decisions are at the sole discretion of the employer and the employee. The ministry strongly encourages PAs to accept only one offer so that employers can fill a vacant position before the ministry's deadline.

15. How do employers apply?

The 2026 PA Career Start Program Guide, Application Form and FAQs are posted on the ministry's PA [webpage](#).

Applications must be submitted to the ministry by **August 14, 2026**.

16. What if the employer is not approved for funding through the PA Career Start Program?

Employers who apply and are not selected for funding are encouraged to proceed with employing a PA if they can afford to do so and can sustain these costs.

Employers who are not approved for employment support through this initiative will still be able to access recruitment assistance through the ministry.

17. Where can I get more information?

Questions about the 2026 PA Career Start Program may be directed to pacareerstart@ontario.ca.

18. What if I miss the deadline for submission of Contact, Recruitment and Financial (CRF) forms, can I still participate?

Late submissions will not be accepted and all CRF forms must be submitted by **December 18, 2026**, to be eligible to receive funding through this program.